

ANNUAL REPORT

2013

SRI LANKA TRANSPORT BOARD

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Message from the Chairman

I am pleased to report that the SLTB managed to achieve an operating profit of Rs. 902,223,175/= in the year 2016 when compared to a loss of Rs. 1,531,040,966/= in the year ended 31st December 2013.

State owned buses in Sri Lanka accounts for 8.2% demand of the motorized transport. SLTB functions as the State Bus Operator and buses are operated roughly around 1,500 bus routes Island wide on profitable and unprofitable routes providing dedicated services to the commuters.

The SLTB operated an average of 4,373 buses daily in 2013 and this number has increased to 5,300 in the year 2017 the reasons being addition of 2200 new buses procured in 2014 and added to the fleet. Apart from that it is proposed to procure 250 small buses to operate in remote villages. Bids have already been invited for procurement of 250 small buses and the Technical Evaluation Committee (TEC) report on received bids has been submitted. The Standing Cabinet Appointed Procurement Committee has accepted it and negotiations are underway with the relevant Institutions for reduction of quoted prices and other relevant matters.

The SLTB also was operating SisuSariya School bus services numbering about 639 in 2013 and currently this has increased to 744. In Addition to this several buses were operated on uneconomic routes in the year 2013 and this number was enhanced in the year 2017. These buses were operated with a view to fulfilling the travel needs of the people living in remote areas. The Government grants financial assistance to make up for the losses sustained by the SLTB in operating buses.

During the year 2013 the SLTB buses operated an average of 941,664 Kmm. daily and currently an average of 1,200,000 Kmm. are operated daily. The reasons for this is the addition of new buses to the fleet and rehabilitation of more buses. The waybill revenue per km was Rs.56.54 in 2013 and this has now increased to Rs. 60.15.

During the year 2013 the average daily waybill revenue was Rs. 53,234,211/= and in 2017 daily average waybill revenue is Rs. 84,167,082/=. Reasons for this increase is due to augment bus services with new buses and also enhancing the performance of managerial staff.

In the year 2013 most of the Depots were operating at a loss and as at now almost all the Depots are on a profit making level and are able to pay the monthly salaries of its employees on the due dates. I believe that this is a commendable achievement.

Chairman
Sri Lanka Transport Board

VISION

The excellent transport provider in the region.

MISSION

To provide the public a safe, dependable and comfortable road passenger transport at a reasonable fare system through a staff dedicated to service and obtain the maximum utilization of all resources functioning as a financially viable organization.

AIMS & OBJECTIVES

1. To Promote a qualitative and quantitative and efficient and effective bus service through 12 Regions by monitoring, coordinating and counseling.
2. To provide a satisfactory bus service to school going children.
3. To provide bus services on uneconomic routes which are neglected by private operators due to pecuniary considerations.
4. To provide long distance services to remote areas from Central Bus Station, Pettah.
5. To coordinate the public and the private sector transport agencies.
6. To coordinate bus services during festivals, special events, Parliamentary/ Provincial Council elections etc.
7. To transport mails and newspapers.
8. To coordinate between General Treasury, National Transport Commission, Provincial Councils, relevant Ministries and other related agencies with regional offices for operation of buses.
9. To provide well trained and disciplined drivers from SLTB Driver Training Schools .
10. To conduct seminars/ Workshops for drivers, conductors, mechanics and supervisory staff.
11. To provide units/ sub units produced by Provincial Workshops to Depots.
12. To provide season tickets to adults and students at attractive discounted rates.
13. To maintain a Transit Stores at S.L.T.B Head Office, Narahenpita for issue of critical spare parts to Provincial Workshops.
14. To conduct security investigations, Flying Squad checks etc. in Depots.

INTRODUCTION

All aspects of transport, no doubt are vital for the economic development of the country. This is specially so, in the case of road passenger transport. In a developing country like Sri Lanka bus services plays an important role in connecting towns and villages and thereby linking the whole country.

Bus services in the Island provided by about 80 operators who totally operated about 1200 routes and 3532 registered buses were nationalized by Motor Transport Act No 48 of 1957 on 1957.10.31 and consequently the Ceylon Transport Board (C.T.B) came into being on 1958.01.01

Since then up to 1977 C.T.B enjoyed a monopoly status with regard to road passenger transportation. In 1978 C.T.B was decentralized into 10 Regional Transport Boards coordinated by the Sri Lanka Central Transport Board by Transport Board Law No 19 of 1978.

The Government was of the view that decentralization of C.T.B. would serve the needs of the travelling public more efficiently and effectively as smaller units were expected to be more sensitive to local and regional needs and be capable of providing quicker solutions to local transportation problems.

However, in response to continued escalatory deficits being incurred by CTB and its inability to meet the ever increasing passenger demand generated by the new concept of liberalization of the economy the private sector was permitted to enter road passenger transportation.

The Government with a firm belief in privatization earmarked C.T.B for peoplisation as part of a public sector restructuring. The above conversion was carried out under the Conversion of Public Corporations or Government Owned Business Undertakings into Public Companies Act No 23 of 1987. Each of the 93 Transport Board depots existing at the time of peoplisation became separate Limited Companies with governance by a Board of Directors chosen mostly from the employees. Half the number of shares was distributed among the employees and the balance was retained with the General Treasury. The peoplisation Program commenced in 1990 and concluded in 1993. As peoplisation was implemented in a haphazard method the desired results were not achieved.

Therefore in 1997 Bus Companies were clustered by an amendment to the NTC Act No : 37 of 1991 and the Cluster Bus Companies were formed but this, too, failed to achieve the desired results. Excess staff, serious breakdown in discipline, unfair competition, social obligations, lack of professionalism, inefficiency, escalation of operating costs, political and trade union undue interference, rampant corruption are some of the maladies that affected the Cluster Bus Companies.

In order to find a solution to the above problems the Sri Lanka Transport Board was established effective from 2005.10.19 by SLTB Act No : 27 Of 2005.

Human Resources Division

Recruitment Section (Executive)

1. New appointments	-	02
2. Covering and acting appointments	-	174
3. Permanency of Covering appointments	-	59
4. Transfers	-	220
5. Promotions	-	84
6. Contract appointments	-	04
7. Service extensions	-	56

Recruitment Section (Non executive)

1. New appointments (Clerical and allied grades)	-	81
2. New appointments of Drivers	-	861
3. New appointments of Conductors	-	891
4. New appointments of Mechanics	-	18
5. New appointments of Labourers	-	11
6. Contract / Daily paid /Casual appointments	-	43
7. Service extensions	-	261
8. Covering appointments	-	17
9. Promotions	-	38
10. Transfers	-	305
11. Training	-	20
12. Extensions of Training	-	16

Industrial Relations Section - 2013

1. Complaints from Human Rights Commission	-	46
2. Complaints from Labour office	-	116
3. Complaints from the office of the Parliamentary Commissioner -		33
4. Complaints from SLTB employees	-	60

Disciplinary Section

1. No. of disciplinary files received	-	616
2. No. of disciplinary files completed	-	476
3. No. of appeal files received	-	140
4. No. of appeal files completed	-	380

Welfare Section

Trade Union Activities

No. of Full time released employees for all Trade Unions -	12
Appointment of disciplinary Representatives -	222
Resignations from Trade Unions - 2	7
Enrolment of Trade Union members -	68
July Strike -	20
Employees' grievances -	22

Leave

No pay leave to go abroad -	94
Return to Sri Lanka before no pay leave abroad expired	- 42
Lieu leave of past years -	39
Maternity Leave	- 28
Paternity leave - 1	4
Three months' leave for executive officers -	67
Leave with half pay -	87
Leave for floods -	21
Leave for national academic activities -	03
Leave for training in sports activities -	32
Accident leave	- 21

Ex gratia allowances

Ex-gratia payment and salaries for dependents of deceased employees due to terrorist activities - 0	1
Ex-gratia payment for the death of dependents of employees	- 916
Ex-gratia payment for employees who die whilst in service	- 45
Ex-gratia payment for serious illnesses -	24

Award of prizes

Allowance for scholarships for 05 th standard students of employees	-	11
Awarding allowances for children of employees selected for university education-		06

Loans

Loan assistance to obtain spectacles -		85
Loan assistance out of Fines Fund -		288
Loan assistance to obtain sports shoes		646
Distress Loan		629

Secretariat Division

Activities relating to conducting meetings of the Board of Directors of the Sri Lanka Transport Board

In the year 2013 related activities for Board meetings numbering 12 and a Special Board meeting totaling 13 Board meetings were performed. They are :

01. Inform all Members of the Board of Directors and the SLTB Heads of Divisions/Sections about the date on which the meeting of the Board of Directors will be held.
02. Take over the Board Papers and allot them numbers and after registering them prepare files and hand them over to the Members of the Board of Directors.
03. Prepare an Agenda for the meeting mentioning about the Board Papers and the Circular letters.
04. Table Board Papers and the Circular Letters according to the Agenda and the instructions of the Chairman.
05. Record decisions taken by the Board of Directors and the related instructions about respective Board Papers and the Circular Letters accurately and allot item Nos. to each such decision.
06. When approval is received for such decisions of the Board of Directors, hand over the extracts of such decisions to the respective SLTB Heads of Divisions/Sections for implementation.
07. All these activities should be carried out accurately, confidentially and properly.

08. Provide refreshments to the Members of the SLTB Board of Directors and the other Heads of Divisions/Sections who are invited to the meeting of the Board of Directors.
09. Take action to pay the participation allowance to the Members of the Board of Directors (other than the SLTB Officers) who participate at the meeting of the Board of Directors.
10. Take action to pay the Transport Allowance to the Members of the Board of Directors (other than the SLTB Officers) who participate at the meeting of the Board of Directors.

Relevant activities regarding lands belonging to the Sri Lanka Transport Board

It is the main function of the Secretariat Division to carry out basic administrative activities with regard to lands vested or acquired by the Sri Lanka Transport Board at the time of Nationalization, lands acquired under the Land Acquisition Act, lands purchased and lands leased to the SLTB by Government Institutions which have land powers, according to the directions of the senior management such as the Board of Directors, Chairman, Vice Chairman, Chief Executive Officer etc. Accordingly

01. When there is a dispute about SLTB land and instructions are needed, a Board paper is prepared incorporating all the details about the land and information report is furnished to the Board of Directors and the decision of the Board of Directors relating to the Board Paper is implemented.
02. Most of the lands in possession of the SLTB are not properly acquired or vested and therefore action is taken to coordinate with various State Sector agencies to vest or acquire such lands under the relevant Act.
03. Prepare and submit reports about lands required by the Ministry of Transport or the Minister of Transport.
04. There is a standard law which states that the lands in possession with the SLTB belongs to the Sri Lankan State. According to the Land Manual on State Lands, SLTB takes action in coordination with the Ministry of Lands, Ministry of Transport, relevant Divisional Secretaries and the District Secretaries.
05. When there is a dispute about a SLTB land, appearance is made in Courts and action is taken to confirm the land ownership of the SLTB.
06. When there is a threat to the SLTB land from external forces, complaints are lodged at the relevant Police Stations and appearances are made at the inquiries.
07. Due action is taken to survey the SLTB lands through Land Surveyor and Licensed Surveyors.
08. When necessary, Valuation Report is obtained for SLTB land blocks.

09. Action is taken to recover leasing rental from the relevant lands which have been give to outside parties on decisions made by the SLTB Board of Directors.
10. Coordination with the SLTB officers regarding SLTB lands and give necessary information and instructions to them regarding relevant lands.

Operations Division

Using new policy and action to improve services rendered in the year 2013

- Taking action to strengthen rural services by deploying 261 small buses.
- By deploying super luxury buses on the Southern expressway by the SLTB the passenger transport services were extended and as at now these services are operated covering continuously the following areas:

Details regarding services operated on Southern expressway engaging luxury buses

- Maharagama – Galle
 - Elpitiya – Maharagama
 - Colombo Mattala Airport
 - Pettah – Galle (via Rajagiriya, Battaramulla)
 - Kurunegala – Katunayake via Colombo
 - Katunayake – Colombo
 - Negombo – Colombo
-
- Action has been taken to operate 04 buses between Bandaranayke International Airport at Katunayake and Rajapakse International Airport at Mattala and to operate 10 luxury buses from Central Bus Station, Pettah to Rajapakse International Airport at Mattala.
-
- With the view to render optimum service to the public the SLTB has purchased buses on lease from 2011 up to now and has distributed such buses using them to strengthen the bus services. The financial provision required for such buses was given by the SLTB and currently the leasing installments are being paid regularly.
 - In partnership with the private bus sector luxury buses with necessary facilities are made available to the disabled persons at trout travel about. Currently this service is been operated covering routes which are entering Colombo.

Routes on which Luxury Buses are operated for the disabled to travel covering routes entering Colombo with facilities

Bambalapitiya - Kadawatha

Moratuwa - Colombo

Homagama - Colombo

Panadura - Colombo

Negombo – Colombo – Panadura

Kiribathgoda – Moratuwa

Maharagama – Colombo

- Necessary action is now being taken to use electronic ticket machines in all buses belonging to the SLTB and as at present the Western Province depots and Yatinuwara, Ambalangoda, Katharagama are already using electronic ticket machines. Steps are being taken to introduce electronic ticket machines to all depots belonging to Southern Province and to depots in Kurunegala District.
- The SLTB is confirming the implementation of the language policy by installing electronic digital destination boards in buses in all three languages. Under this project installing these destination boards in all buses operated on long distance services has been completed.
- Plans have been formulated to create better facilities to passengers by introducing reservation of seats in long distance buses by using mobile telephones. It is expected to put this project into operation in the year 2013.
- Introduction of electronic ticket travel cards in lieu of the current season tickets used by school children. It is expected to extend this facility in future to Public Servants, Tri forces and Police Officers and to the ordinary traveling public. Complaints regarding nonpayment of balance by conductors to passengers will not arise with the introduction of these cards.
- Buses were rehabilitated under the rehabilitation project by the SLTB and added to the fleet.
- The SLTB provides services to various festivals held annually. The Private Bus Sector does not prefer to operate these services because in the provision of these services between to destinations one way may be profitable but return journey may not be profitable. Therefore the SLTB undertakes these services.
 - Bus operation during new year season
 - Bus operation during Asala Perahara
 - Bus operation during Katatragama Perahara
 - Bus operation during Thalawila Festival
 - Bus operation during Madhu Festival
- Under the project of operation of Sisu Sariya school buses the school bus fleet has been increased and action has been taken to solve the transport difficulties of all children. In addition to this project action has been taken to operate a large number of buses for the transport of school children.

School Bus Services		
Region	No. of bus services operated under the Sisu Sariya school bus service project	No. buses not operated under Sisu Sariya project but operated under school bus services
Colombo	113	106
Gampaha	56	87
Kalutara	34	48
Nuwaraeliya	5	68
Kandy	27	68
Eastern	36	144
Ruhunu	79	106
Sabaragamuwa	102	96
Uva	52	87
Northern	25	58
Rajarata	70	87
Wayamba	40	145
Total	639	1100

- Under the improvement of Nisi Sariya bus services 131 buses are operated daily
- Under the improvement of office bus service, 12 buses to Sethsiripaya, 13 buses to Air Force, 01 bus to Fertilizer Corporation and 01 bus to Ceylon Petroleum Corporation are operated.
- Under the Rail – Bus coordinated service Dematagoda/ Bambalapitiya connected Railway Station service is operated.
- 954 minor employees were recruited including 411 drivers, 442 conductors to improve bus operation.

Media Section

Program to be implemented in the year – 2013

01. In 2013 the official Transport Newspaper “NibadaSerisara” published 03 Volumes and was marketed to employees of all Transport Institutions belonging to the Ministry of Transport.
02. To take action to inform the Heads of Divisions about news items relating to the SLTB in newspapers daily and to preserve the relevant news items and to prepare and release press notices and news reports.
03. To provide media coverage to special occasions of the SLTB and also to release special news to the media and contribute for the propaganda of such news.

04. To contribute to the increase of SLTB revenue by creating a positive attitude towards the SLTB among the general public by informing the media about the special projects to be implemented by the SLTB.
05. To take action to publish in the Government newspapers regarding invitations for calling for tenders and recruitments concerning the SLTB.
06. Supervision and administration of all activities connected with SLTB Circuit bungalows, Shalika Ground and the Shalika Hall attached to the Office of the Deputy Commercial Superintendent which functions under the Media Unit.
07. To maintain the Library at the SLTB Head office and monitor all administrative functions related to it. Monitoring of the Library at the SLTB Head Office.

Special Investigations Unit

- | | |
|--|-------|
| 1. Complaints in the year 2013 | = 145 |
| 2. No. of investigations completed in 2013 | = 100 |
| 3. Surprised Checks conducted | = 10 |

Technical Division

1. Purchase of New Buses
 - i. Purchase of 281 new small buses (from Treasury funds)
At the end of the year 2013 buses numbering 261 have been purchased .
Amount allocated = Rs. Mn. 1000.00
Amount spent = Rs. Mn. 918.92
 - ii. 15 new buses with 49 seats were purchased on installments basis with a down payment for Embilipitiya, Sammanthurai, Kalmunai, Kesbewa, Batticalo, Akkaripattu, Hatton, Eravur, Welisara and Trincomalee depots. (from SLTB funds)
At the end of 2013 except Trincomalee depot other depots have received 13 buses.
Funds spent in the year 2013 = Rs. Mn. 6.89
 - iii. Purchase of 13 Super Luxury Buses on installment basis with a down payment for transport of Mattala Airport passengers (from Treasury Funds)
13 buses were purchased during the first quarter of the year 2013
Funds spent in the year 2013 = Rs. Mn. 74.40
 - iv. Purchase of 11 Super Luxury Buses on installment basis with a down payment for the transport of passengers on Colombo - Katunayake expressway. (from SLTB funds)
11 buses were purchased during the year 2013
Funds spent in the year 2013 = Rs. Mn. 37.
 - v. Purchase of 02 new buses with 54 seats on installment basis with a down payment for Polonnaruwa and Awissawella depots. (from SLTB funds)
01 bus was purchased during the first quarter and 01 bus was purchase during Second quarter of the year 2013
Funds spent in the year 2013 = Rs. Mn. 5.87

- vi. Purchase of 01 new buses with 58 seats on installment basis with a down payment for Bandarawela depot. (from SLTB funds)
01 bus was purchased during the Second quarter of the year 2013
Funds spent in the year 2013 = Rs. Mn. 3.80

Rehabilitation of old buses (Funds from the SLTB and the Treasury – Rehabilitation of 385 old buses

At the end of the year 2013 old buses numbering 227 were rehabilitated.
In addition to that, 820 old engines, 377 old gear boxes and 227 old bus bodies were rehabilitated.
Further several minor repairs were carried out.

Funds allocated by the Treasury	Rs. 900.00 Mn.
Funds received from the Treasury	Rs. 815.88 Mn.
Funds received from the SLTB	<u>Rs. 559.05 Mn.</u>
Total funds spent	Rs.1374.93 Mn.

Security Section

	Activities performed	Period
01	Established required security post/security points and safeguard the movable and immovable property full monitoring in such away to maintain disciplinary level of employees, afford protection to the guest visiting special festival occasions	Carried on from 01/01/2013 to 31/12/2013
02	Carry on with security and investigation work, conduct training workshops on fire extinguishing, repair to firefighting equipment.	Carried on from 01/01/2013 to 31/12/2013
03	Search and investigate regarding complaints, irregularities and grievances referred to the SLTB, carry out urgent inquiries, appear at disciplinary inquires, assist in taking disciplinary action against those who are charge, appear at Labour and Court cases.	Carried on from 01/01/2013 to 31/12/2013
04	When there is a special or problematic situation regarding official matters in the SLTB, act legally.	Carried on from 01/01/2013 to 31/12/2013
05	Act with full responsibility and monitor when travel passes are issued to all employees in service	Carried on from 01/01/2013 to 31/12/2013
06	Necessary action should be taken according to Board's procedure for all items and goods are purchased on local purchase.	Carried on from 01/01/2013 to 31/12/2013
07	Take necessary action at the inquiry counter at the Head Office to monitor and identify all those who come there to meet the Minister, Deputy Minister, Chairman, Vice Chairman and other higher Officers and all employees of the Board coming for all work station belonging to the SLTB.	Carried on from 01/01/2013 to 31/12/2013
08	Render full assistance for conducting interviews for recruitment of new security guards for security section.	Carried on from 01/01/2013 to 31/12/2013
09	Conduct proper interviews and recruit employees who are engage in other inappropriate duties for recruitment of security section	Carried on from 01/01/2013 to

		31/12/2013
10	Security guards who left the Tri Forces legally are deployed at the following places on a fund reimbursement basis : Department of Motor Traffic, Narahenpita and Werahara, Private Transport Department , Bastian Mawatha Transport Zone, National Transport Commission, National Transport Medical Institute at Nugegoda and Kandy and Medical Centers at Gampaha and Kandy.	Carried on from 01/01/2013 to 31/12/2013
11	To deploy security officers for sale of scrapped buses removed from use by Public Auction.	Carried on from 01/01/2013 to 31/12/2013

Information, Communication & Technology Division

	Activities performed	Relevant Section
1	Procurement of 100 computers	Head office and the depots
2	Procurement of 100 Printers	Head office and the depots
3	Procurement of 100 UPS	Head office and the depots
4	Developing a software for preparation of salaries	Depots
5	Procurement of a software for preparation of final accounts	Finance Division
6	Improve information technology facilities in buses and at bus halts throughout the Island	Depots
7	Take action to provide electronic bus ticket machines to SLTB depots	Depots
8	To train SLTB employees in the relevant software	Depots
9	Implement LAN project	Depots
10	Provide internet facilities	Depots
11	Install required Software Hardware Devices to all computers in the SLTB	Head office and the depots
12	Maintenance and problem solving of all computers in the SLTB.	Head office and the depots
13	To adopt security measures in the use of internet and also to update the virus guard	Head office and the depots
14	To implement Recovery system with regard to computer related breakdowns.	Head office and the depots

Flying Squad Section

Year	No. of teams	No. of checking's	No. of buses checked	Acts of grave misconduct IV	Acts of misconduct not considered grave V	Others	No. of fines	Penalty
2013	1063	12004	182314	1688	4788	7	7683	2,568,199.00

Development and Planning Section

01. Preparation of Action Plan for the year 2013.
02. Preparation of a Corporate Plan for the years 2013 to 2017.
03. Preparation of quarterly Progress Reports relating to Development Plan 2013.
04. Sending monthly Progress Report relating to capital allocation in the 2013 Budget.
05. Preparation of 12 Profit and Loss Statements from 2013 January to December.
06. Preparation of liability reports relating to 04 quarters of the years 2013.
07. Preparation of the issue of season ticket reports for the period January to December 2013.
08. Obtaining SLTB information for performance relating to 2013 Budget Speech.
09. Preparation of Power Point Presentation relating to 2013 Budget Speech.
10. Preparation of reports requested by the Ministry of Transport, Chairman and the Chief Executive Officer and send them after monitoring.
11. Submitting necessary details for preparation of Central Bank Reports.
12. Releasing under approval any other information required by the Central Bank of Sri Lanka from SLTB.
13. Submitting reports requested by the Department of Census and Statistics subject to relevant approval.
14. Special reports requested by any other institution and the Ministry.
15. Maintaining and updating the information system relating to SLTB.

INTERNAL AUDIT DIVISION

No	Name of Project	Physical progress as at 31/12/2013
1	Financial Verification	Quantum fulfilled about 80%
2	Cash book Checking	Quantum fulfilled about 75%
3	Cheekier	Quantum fulfilled about 38.46%
4	Store Verification	Quantum fulfilled about 100%
5	Checking Fuel Consumption	Quantum fulfilled about 75%
6	Checking Salary and O.T	Quantum fulfilled about 80%
7	Checking Way Bills	Quantum fulfilled about 26.15%
8	Checking salary/fest.adv.	Quantum fulfilled about 16%
9	Checking/Bill Shortages	Quantum fulfilled about 33.35%
10	Checking Disciplinary Register	Quantum fulfilled about 42.31%
11	Checking accident	Quantum fulfilled about 32.27%
12	Checking Gratuity	Quantum fulfilled about 100%
13	Checking Roster Register	Quantum fulfilled about 29.19%
14	Checking Daily Collection Register	Quantum fulfilled about 40.15%
15	Checking Spare Parts Consumption Register	Quantum fulfilled about 75%
16	Checking Local Purchase	Quantum fulfilled about 38.88%
17	Checking Tire Consumption	Quantum fulfilled about 27.62%
18	Checking Spring Blade Consumption	Quantum fulfilled about 22.35%
19	Checking Operation Division Other Register	Quantum fulfilled about 43.77%
20	Checking of other engineering section registers	Quantum fulfilled about 50.54%
21	checking of prematurely failed spare parts	Quantum fulfilled about 39.38%
22	Accident repairs	Quantum fulfilled about 29.23%
23	Excessive consumption of spare parts	Quantum fulfilled about 44.31%
24	Checking of other registers in the account section	Quantum fulfilled about 58.62%
25	Checking of leave registers	Quantum fulfilled about 65%
26	Checking of O -51, 50, 40, 41 registers	Quantum fulfilled about 30.96%
27	Auditing of the revenue, expenditure, maintenance and administration sections of Driver Training Schools	Quantum fulfilled about 23%
28	Checking of Circuit Bungalows	Quantum fulfilled about 78%
29	Checking of Shalika and Play Ground	Quantum fulfilled about 80%
30	Analysing of General expenses of the Head Office (water, telephone , electricity , stationery)	
31	Special projects implemented according to Government Policy, Mahinda Chinthanaya and Board Decision	
32	Auditing of Final Accounts	
33	Lapsed activities	
34	Special Checking ordered by the Chairman	Quantum fulfilled about 100%
35	others	Quantum fulfilled about 75%

Tender Division

Ser. No.	Date	Tender No.	Opening date	Activities performed	Current position and progress
01	2013.01.17	SLTB/TS/GEN/05/2013 (38,61,62,85,94,105,108,122)	2013.01.29	Printing of Printed forms for all the SLTB Depots <ul style="list-style-type: none"> • Gate pass – (ER -03) • Depot Revenue Cash Book – (R- 11) • Depot Cash Book – (R – 10) (Waybill Revenue) • 24 hour Control Sheet (ER – 32) • Cash Book (payment details – FD – 02) • Cash Book (payment details – FD – 02A) • Service Register (ER – 37) • Rough Wages Book Regarding Wages of Drivers and Conductors (A – 42) 	Completed
02	2013.01.23	SLTB/TS/GEN/05/2012 03 MAIN	2013.01.28	Tender calling for quotation for printing of passenger ticket books and luggage ticket books required for SLTB	Completed
03	2013.01.23		2013.01.28	Exporting of spring blades that did not meet the required standard	Completed
04	2013.01.23	08 MAIN	2013.02.07	Procurement of Grease and lubricants required for SLTB	Completed
05	2013.01.23	SLTB/TS/GEN/43/2013	2013.02.08	Procurement of 06 New Buses with 50-55 seats for SLTB	Completed
06	2013.01.30	SLTB/TS/GEN/4/2013	2013.02.20	Procurement of Aluminum Zinc sheets required for SLTB Depots and Provincial workshops	Completed .
07	2013.01.31	SLTB/TS/GEN/57/2013	2013.02.11	Procurement of a Fuel Bowser for Polonnaruwa Depot	Completed
08	2013.01.31	SLTB/TS/Civil/01/2013	2013.02.20	Quotation for repairing and Alteration of Mattakkuliya Depot Account Office	Completed
09	2013.01.31	SLTB/TS/Civil/02/2013	2013.02.20	Quotation for repairing Engineering section workshop roof at Thalagama Depot	Completed

10	2013.02.07	SLTB/TS/GEN/12/2013	2013.02.15	Calling for quotation for sale of Buffin Powder at SLTB Ampara Tyre workshops	Completed
11	2013.02.07	SLTB/TS/SUI/01/2013	2013.02.22	Tender for scrapped spare parts removed from use in Avissawella Depot of Sabaragamuwa Region, Kebithigollawa, Polonnaruwa, Kanthale, Kakirawa, Dambulla, Anuradapura and Horowapathana Depots of Rajarata Region	Completed
12	2013.02.07	SLTB/TS/GEN/59/2013	2013.02.05	Proposal for SLTB Travel Pass Solution	Completed
13	2013.02.11	SLTB/TS/GEN/55/2013	2013.02.22	Tender for repairing of engines by outside agencies	Completed
14	2013.02.11	SLTB/TS	2013.02.13	Calling for quotations for Carbonized ticket books required for SLTB	Completed
15	2013.02.11	SLTB/TS/GEN/20/2013	2013.02.28	Procurement of Air Conditioners for SLTB Head Office	Completed
16	2013.02.20	SLTB/TS/GEN/12/2013 02 nd time called for quotations	2013.03.05	Calling for quotation for sale of Buffin Powder at SLTB Ampara Tyre workshop	Sale completed.
17	2013.02.26	SLTB/TS/Civil/03/2013	2013.03.08	Calling for quotation for supplier and Fixing Aluminum louver panels for Chairman's Office - Head Office	Completed
18	2013.03.01	SLTB/TS/GEN/10/2013	2013.03.18	Calling for quotation for procurement of tables / chairs required for Shalika Reception Hall	Completed
19	2013.03.01	SLTB/TS/GEN/05/2013	2013.03.13	Calling for quotations for printing stationery for commemoration of 55 years for SLTB	Completed
20	2013.03.05	SLTB/TS/GEN/36/2013 07 MAIN	2013.03.18	(for procurement of thermal paper rolls) Ticket rolls for GPRS ticket machines	Completed
21	2013.03.27	SLTB/TS/GEN/3/2013	2013.03.21	Quotation for annual maintenance of electrical items / air conditioners for SLTB Head office	Completed
22	2013.03.13	SLTB/TS/Civil/04/2013	2013.03.28	Quotation for of septic tank & soakage pit Kadawatha Depot	Completed
24	2013.03.25	SLTB/TS/GEN/5/2013 scrapped items (Civil) 2013/60	2013/04/03	Sale of scrapped items removed from use in the Civil Engineering section among employees	Completed

25	2013.03.22	SLTB/TS/GEN/5/2013	2013/04/08	Printing of printed forms for electronic ticket machines (O – 22B1) Main stock sheet -(S – 32)	Completed
26	2013.03.22	SLTB/TS/SUB(AU)/01/2013	2013.03.06	Auction for scrapped buses - Watthegama Depot	Completed
27	2013.03.22	SLTB/TS/SUB(AU)/01/2013	2013.03.07	Auction for scrapped buses - Hanguranketha Depot	Completed
28	2013.03.22	SLTB/TS/SUB(AU)/01/2013	2013.03.08	Auction for scrapped buses - Ududumbara Depot	Completed
29	2013.03.22	SLTB/TS/SUB(AU)/01/2013	2013.03.13	Auction for scrapped buses - Kandy (North) Depot	Completed
30	2013.03.22	SLTB/TS/SUB(AU)/01/2013	2013.03.21	Auction for scrapped buses - Moneragala Depot	Completed
31	2013.03.22	SLTB/TS/SUB(AU)/01/2013	2013.03.27	Auction for scrapped buses - Valachchanai Depot	Completed
32	2013.03.22	SLTB/TS/SUB(AU)/01/2013	2013.04.04	Auction for scrapped buses - Chillaw Depot	Completed
33	2013.04.05	SLTB/TS/CB/33/2013	2013.04.17	Calling for quotations for required household items for Nuwaraeliya (1) and Katharagama circuit Bungalows	Completed
34	2013.04.09	SLTB/TS/GEN/03/2013	2013.04.30	Construction of public toilet complex near Kandy bus queue at Central Bus station Pettah	Stopped temporarily
35	2013.04.23	SLTB/TS/GEN/10/2013	2013.05.08	Procurement of 12 numbers Epson - LQ + II Printers required for SLTB	Completed
36	2013.05.07	SLTB/TS/GEN/10/2013	2013.05.16	Calling for quotation for the procurement of 100 Computers, 100 printers and 100 UPS required for SLTB	Completed
37	2013.05.07	SLTB/TS/GEN/07/2013	2013.05.21	Calling for quotation for the procurement of equipment required for Drivers / Conductors Training School at Moratuwa	Completed
38	2013.05.07	SLTB/TS/Canteen/2013	2013.05.16	Calling for quotations to operate Canteen at SLTB Head Office	Completed
39	2013.05.09	SLTB/TS/GEN/10/2013	2013.05.22	Calling for quotations for procurement of Photocopy machine for SLTB Human Resources Division	Completed
40	2013.05.10	SLTB/TB/Newspapers/ 2013	2013.05.23	Calling for quotations for sale of old Newspapers	Completed
41	2013.05.20	SLTB/TB/FSU/ 2013/01	2013.06.11	Calling for quotations for procurement of required clothes and tailoring of Uniforms / shoes and belts for Flying Squad Officers attached to SLTB Head Office for the year 2013	Tender was over but Uniforms were not procured
42	2013.05.20	SLTB/TB/SUI/02/ 2013	2013.06.07	Calling for quotations for the sale of scrapped spare parts removed from use at SLTB Kurunagala North Depot of Wayamba Region	Completed
43	2013.06.03	SLTB/TS/GEN/19/ 2013	2013.06.17	Calling for quotation for stationery items (toner and ribbon)	Completed
44	2013.06.06	SLTB/TS/GEN/12/ 2013	2013.06.27	Calling for quotations for procurement and distribution of required plant and machinery and other equipment for SLTB	Completed

				depots and workshops	
45	2013.06.06	SLTB/TS/SUB/03/ 2013		Removal of scrapped items removed from use and part of destroyed buildings on the approval of Chairman SLTB	Completed
46	2013.06.13	SLTB/TS/Ambalanthota / Fuel Storage Tank/2013	2013.06.26	Invitation for quotations for supply, delivery and installation of fuel storage tank	Completed
47	2013.0.17	SLTB/TS/GEN/02/ 2013	2013.06.26	Calling for quotations for the procurement of main engine blocks required for production of engines	Completed
48	2013.06.18	SLTB/TS/GEN/02/ 2013	2013.06.28	Quotation for Leyland engine spares W-5 and Quotation for TATA engine Spares W-6	Completed
49	2013.06.19	SLTB/TS/GEN/61/ 2013	2013.07.05	Procurement of 45 – 50 seater buses numbering 10 for intercity services	Completed
50	2013.07.25	SLTB/TS/GEN/04/ 2013	2013.07.08	Procurement of Zinc coated sheets required for SLTB Gampaha Workshop and Depots	Completed
51	2013.07.03	SLTB/TS/SUI/04/ 2013	2013.07.25	Calling for quotations for sale of scrapped spare parts removed from use at SLTB Wayamba, Rajarata, Sabaragamuwa Regions and Badulla Bus Samawaya	Completed
52	2013.07.03	SLTB/TS/GEN/10/ 2013	2013.07.26	Procurement of 02 Laptop Computers for SLTB Head Office Operations and the Planning Sections	Completed
53	2013.07.24	SLTB/TS/SUI/Katubedda (H.O)/ 2013	2013.07.30	Sale by tenders among SLTB employees scrapped items belonging to SLTB removed from use and stored at the Head Office Building of the Katubedda Regional Transport Board	Completed
54	2013.08.05	SLTB/TS/GEN/07/ 2013/01	2013.08.21	Procurement of a Generator for Kataragama Depot	Tender postponed
55	2013.08.05	SLTB/TS/SUI/05/ 2013	2013.08.22	Tender for the Sale of spare parts removed from use at SLTB Ambalanthota Depot and Provincial Workshops at Gampaha Udubaddawa and Kaludawala	Completed
56	2013.08.05	SLTB/TS/SUI/06/ 2013	2013.08.22	Calling for quotations for the sale of underground fuel storage tank used by SLTB Dehiaththakandiya depot after repairs and usable	Completed
57	2013.08.22	SLTB/TS/GEN/26/ 2013	2013.08.27	Calling for tenders for procurement of New Batteries	Completed
58	2013.08.26	SLTB/TS/ GEN /05/ 2013	2013.09.05	Calling for tenders to place orders to stock raw materials to print travel passes	Completed
59	2013.08.27	SLTB/TS/ GEN /10/ 2013	2013.09.10	Calling for quotation for procurement of tables / chairs required for SLTB Canteen at Head Office	Completed

60	2013.09.10	SLTB/TS/ GEN CB/33(01)/ 2013	2013.09.23	Calling for quotations for procurement of household goods required for depots belonging to Kalutara region	Completed
61	2013.09.10	SLTB/TS/ GEN /10/ 2013	2013.10.01	Calling for quotations to supply and install 1000 suitable GPS/CCTV to SLTB buses	Completed
62	2013.09.10	SLTB/TS/ GEN /10(II)/ 2013	2013.10.03	Calling for quotations for the supply and transport of procured tire tread liners, solvent gum and SBP	Completed
63	2013.09.16	SLTB/TS/ GEN /07/ 2013	2013.09.30	Quotation for Electrical Welding Plant for Angulana Fire Repair Unit	Completed
64	2013.09.24	SLTB/TS/ GEN /07/ 2013	2013.10.01	Calling for quotation for the procurement of a Generator for Kataragama Depot (02 nd occasion)	Completed
65	2013.09.25	SLTB/TB/ ON/ 2013/II	2013.10.10	Sale of old Newspapers at SLTB Head Office	Completed
66	2013.10.04	SLTB/TS/ GEN/04/ 2013	2013.10.14	Calling for quotations for procurement of rexin for passenger seats in SLTB buses	Completed
67	2013.10.15	SLTB/TS/ SUI/07/ 2013	2013.11.06	Tenders for scrapped spare parts removed from use at SLTB Chillaw, Kuliypitiya, Giriulla, Udahamulla, Kesbeawa, Alawwa, Wennappuwa and Moratuwa depots	Completed
68	2013.10.17	SLTB/TS/ GEN/12/ 2013 Calling for quotation 02 nd time	2013.11.04	Quotation for Plant and Machinery and equipment for SLTB	Completed
69	2013.10.22	SLTB/TS/ GEN/05/ 2013	2013.11.13	Calling for quotations for waybills (O 22 B1) for electronic ticket machine	Completed
70	2013.10.22	SLTB/TB/ UNI/ 2013	2013.11.14	Procurement of required Uniforms for the year 2014 to Pool Vehicle drivers at SLTB Head Office	Completed
71	2013.11.04	SLTB/TS/ GEN/45/ 2013	2013.11.27	Procurement of 05 Super Luxury Air Conditioned Buses to SLTB	Completed
72	2013.11.12	SLTB/TS/ GEN/07/ 2013/02	2013.11.28	Procurement of a Generator to SLTB Central Bus Station Pettah	Sale over
73	2013.11.12	SLTB/TS/ SUB (AU)/02/ 2013/02	2013.11.06	Public auction for scrapped buses – Rambukkana Depot	Sale over
74	2013.11.12	SLTB/TS/ SUB (AU)/02/ 2013/02	2013.11.12	Public auction for scrapped buses – Ambilipitiya Depot	Sale over
75	2013.11.12	SLTB/TS/ SUB (AU)/02/ 2013/02	2013.11.15	Public auction for scrapped buses – Avissawella Depot	Sale over
76	2013.11.12	SLTB/TS/ SUB (AU)/02/ 2013/02	2013.11.21	Public auction for scrapped buses – Kappetipola Depot	Sale over

77	2013.11.22	SLTB/TS/ GEN/05/ 2013	2013.12.12	Calling for quotations for the printing of passenger ticket and the luggage ticket books required for all the SLTB depots	Sale over
78	2013.11.26	SLTB/TS/ GEN/38/ 2013	2013.12.03	Procurement of 05 Nos. Single Cabs to SLTB	Completed
79	2013.12.04	SLTB/TS/ GEN/19/ 2013	2013.12.17	Supply 01 year requirement of stationery items & official stamps for SLTB Divisions and Sections	Completed
80	2013.12.13	SLTB/TS/ GEN/ 2013/Motor Bicycle/01		Procurement of a Motor Cycle for Udahamulla Driver Training School (Quotations have been received by Fax)	Completed
81	2013.12.13	SLTB/TS/ SUB(AU)/02/ 2013	2013.11.28	Public auction of scrapped buses – Galle depot	Completed
82	2013.12.13	SLTB/TS/ SUB(AU)/02/ 2013	2013.12.05	Public auction of scrapped buses – Anuradapura depot	Completed
83		SLTB/TS/ SUB(AU)/02/ 2013	2013.12.13	Public auction of scrapped buses – Yatinuwara depot	Completed
84		SLTB/TS/ SUB(AU)/02/ 2013	2013.12.13	Public auction of scrapped buses – Tangalle depot	Completed
85				Procurement of vehicles for Katubedda depot for Flying Squad work and for Northern region	Completed
86	2013.12.26	SLTB/TS/GEN/61/2013	2014.01.03	Calling for quotations for procurement of 45 – 50 seater buses numbering 10 for Intercity Services	Brought forward

Supplies and Commercial Division

Subject	Name of Project	Target achieved at the end of each month of 2013	Physical progress as at 30/11/2013	Physical progress as at 31/12/2013
All required purchases and sales to maintain the activities of this institution were carried out productively and efficiently	Preparation of Annual Supplies Plan	Obtain annual requirements of goods required for the expected activities of all Section / Divisions for the relevant year and accordingly prepare a Procurement Plan and obtain the approval of the SLTB Board of Directors .	Procurement Plan should be prepared and submitted to the Board of Directors and approval was obtained. 100%	Procurement Plan should be prepared and submitted to the Board of Directors and approval was obtained. 100%
	Take necessary action to import and supplies by the required spare parts for the maintenance of buses and for manufacture of units and subunits through an Agency on a duty free basis.	Supply required spare parts at the required quantity at the required place and at the required time.	Action has been taken for the depots and relevant workplaces to obtain their requirements from approved institutions. Further action has also been taken obtain spare parts which are not available in such institution to be obtain from Local Agents / open market. 75%.	Action has been taken for the depots and relevant workplaces to obtain their requirements from approved institutions. Further action has also been taken obtain spare parts which are not available in such institution to be obtain from Local Agents / open market. 95%.
	Procure and supply new tyres and new batteries for the maintenance of bus fleet according to requirements.	New tyres and new batteries have been procured according to Tender Procedure and supplied according to requirements .	Action has been taken to provide tyres and batteries according to the SLTB requirements subject to the financial provision of SLTB. Procurement of the requirement of required tires for the years 2013/2014 has been referred to the Procurement Committee of the Ministry. 75%	Action has been taken to provide tyres and batteries according to the SLTB requirements subject to the financial provision of SLTB. Procurement of the requirement of required tires for the years 2013/2014 has been referred to the Procurement Committee of the Ministry. 95%

	Procure and supply of required units such as engines and gear boxes for the maintenance of bus fleet.	Import and supply new units such as engines and gear boxes according to the Tender Procedure.	Action has been taken to call for quotation for TATA and Leyland spare parts from Local Agents according to Procurement Procedure. According to the requirement and the financial provision procurement as taken place. 75%	Action has been taken to call for quotation for TATA and Leyland spare parts from Local Agents according to Procurement Procedure. According to the requirement and the financial provision procurement as taken place. 90%
	Take necessary action to procure required spring blades, lubricants ,grease and items such as paints.	Quotations have been called through tenders and suitable suppliers and prices have been approved and necessary arrangements have been made for the consumer section to procure the required items	Subject to the requirement and the financial provision action has been taken to procure from the Institution recommended by the Tender Board. 90%	Subject to the requirement and the financial provision action has been taken to procure from the Institution recommended by the Tender Board. 100%
	Printing and supplying of season tickets according to requirements.	With a view to providing passengers with transport facilities at concessionary rates season tickets for adults and specially to children are to be printed and supplied according to requirement.	Action has been taken to print according to the requirement. 100%	Action has been taken to print according to the requirement. 100%
	Procuring and supplying of required office equipment and stationery for SLTB operations /administrative activities.	In order to conduct office activities efficiently and maintain continuity the requirement of office equipment and stationery to be procured according to procedure and supplied.	Action has been taken to print according to the requirement. 75%	Action has been taken to print according to the requirement. 85%
	Procuring and supplying of required items for the maintenance of electricity in SLTB buildings and other institutions and for new projects.	According to the prevailing SLTB Procedure procure and supply required household electric equipment and electric items for the maintenance of SLTB buildings and new projects .	Action has been taken to procure and make available according to requirement and financial provision . 75%	Action has been taken to procure and make available according to requirement and financial provision . 75%

	Necessary action has been taken to use modern technology to improve office activities efficiently and properly and faultlessly.	It is expected to commence office activities of the Board through internet computer programmes.	Out of the 12 Regions in the SLTB, work has commenced in 10 Regions to control stock through computers. 80%	Out of the 12 Regions in the SLTB, work has commenced in 10 Regions to control stock through computers. 90%
	Gradual sale by Tender or Public Auction of the scrapped buses and the scrapped items remove from use including unusable spare parts.	Selling by Tender or Public Auction the condemned buses , scrapped items and unusable items, A SLTB was able to earn and additional revenue and also minimized environmental pollution.	Action has been taken to sell 521 scrapped buses through Public Auction. And income of Rs. 58,243,889.80 was earned. Further in addition through the sale of scrapped items an additional income of Rs. 32,850,472.50 was also earned. 90%	Action has been taken to sell 521 scrapped buses through Public Auction. And income of Rs. 58,243,889.80 was earned. Further in addition through the sale of scrapped items an additional income of Rs. 32,850,472.50 was also earned. 98%

Training Section

Ser. No	Name of Project	Training workshops conducted	Expenditure (Rs.)	No. Trained
01	Conducting of training courses and workshops according to the needs of the SLTB employees in service.	Training workshops regarding audit activities based on performance	78,615/-	156
		Training workshop for officers dealing with disciplinary work	16,533/-	52
		Training workshop for operations Senior Depot Inspectors	28,973/-	48
		Training workshop for Depot Managers	16,546/-	52
02	Motivation through training to employees to increase revenue and reduce expenditure	Clarifying the responsibilities of Drivers and Conductors in income generation	3,000/-	150 Drivers/Conductors trained
03	Implementation of training workshop pertaining to subjects	Training workshop for employees maintaining Personal Files	30,760/-	109
		Training workshop for engineering clerks	26,170/-	95
		Training workshop for disciplinary clerks	12,628/-	60
		Training workshop for Foremen to improve their technical knowledge on docking	26,490/-	77
04	Training for motivating consumer services	Providing a reliable State transport service by dissuading drivers , conductors and mechanics from using drugs	-	150
		Workshop for creating a pleasant working environment among SLTB workers	-	70
05	Conducting language courses	SLTB is conducting level III course in Tamil language	-	60
06	Information to inform employees about collection of data for HRIS (Human Resources Information System)	05 computer operators have been trained among regions	-	Data is collected at regional level
07	Conducting workshops regarding improvement of productivity	Workshop for informing about productivity and workshop for Quality Circles were conducted	6,520/-	125
08	Referring for outside training	Fuel injection pump test bench operators, Electricians and machinists were trained at Ceylon – German Technical Training institute	138,000/-	23
		Total	384,235	1232



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கணக்காய்வாளர் தலைமை அபிபதி திணைக்களம்
AUDITOR GENERAL'S DEPARTMENT



මගේ අංකය
எனது இல.
My No.

CTP/A/SI.TB/01/2013/50

ඔබේ අංකය
உமது இல.
Your No.

දිනය
திகதி
Date

22 May 2017

The Chairman
Sri Lanka Transport Board

Report of the Auditor General on the Financial Statements of Sri Lanka Transport Board for the year ended 31 December 2013 in terms of the Section 14(2)(c) of the Finance Act, No. 38 of 1971.

The audit of financial statements of Sri Lanka Transport Board for the year ended 31 December 2013, comprising the statement of financial position as at 31 December 2013 and the comprehensive Income Statement, statement of changes in equity and cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory information, was carried out under my direction in pursuance of provisions in Article 154(1) of the Constitution of the Democratic Socialist Republic of Sri Lanka read in conjunction with Section 13(1) of the Finance Act, No. 38 of 1971 and Section 24 of the Sri Lanka Transport Board Act, No. 27 of 2005. My comments and observations which I consider should be published with the Annual Report of the Board in terms of Section 14(2)(c) of the Finance Act, appear in this report. A detailed report in terms of 13 (7)(a) of the Finance had been issued to the Chairman of the Board on 21 April 2017.

1.2 Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Sri Lanka Accounting Standards and for such internal controls as the management determines is necessary to enable the preparation of financial statements that are free from material misstatements whether due to fraud or error.



1.3 Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Sri Lanka Auditing Standards consistent with International Standards of Supreme Audit Institutions (ISSAI 1000—1810). Those Standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Board's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of financial statements.

Sub-sections (3) and (4) of Section 13 of the Finance Act No.38 of 1971 give discretionary powers to the Auditor General to determine the scope and extent of the audit.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

1.4 Basis for Adverse Opinion

If the matters described in Paragraph 2.2 of this report had been adjusted, many elements in the accompanying financial statements would have been materially affected.



2. Financial Statements

2.1 Adverse Opinion

In my opinion, because of the significance of the matters described in Paragraph 2.2 of this report, the financial statements do not give a true and fair view of the financial position of the Sri Lanka Transport Board as at 31 December 2013 and its financial performance and its cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

2.2 Comments on Financial Statements

2.2.1 Going Concern of the Board

As the Board had been incurring continuous losses, the net assets had extensively eroded and as a result, the net assets by the end of the year under review had become a minus value of Rs.26,426,203,650. Therefore, the Board could not be continuously operated without a financial assistance of the Treasury or Government.

In analysing the financial position for the year under review and the previous 4 years, current assets to cover up the current liabilities had been at a low level as 34 per cent of the total liabilities during the period from 2011 to 2013 and this level had been at 42 per cent in the years 2009 and 2010. Non-settlement of payables as specified, not taking action to recover receivables and the balances brought forward for a long period without being settled had mainly attributed to arise this position.

2.2.2 Sri Lanka Accounting Standards

The following non-compliances were observed.

(a) **Sri Lanka Accounting Standard 07**

The government grants of Rs.918,918,360 which should have been stated as financing activities in the cash flow statement had been shown under investing activities.



(b) Sri Lanka Accounting Standard 08

The following prior period adjustments which should have been retrospectively adjusted, as required by the standard had been made only in the financial statements of the year under review.

- (i) Prior period adjustments of Rs.1,284,409,369 shown in the statement of changes in equity.
- (ii) Change of cost of Property, Plant and Equipment amounting to Rs.12,311,100 relating to the previous year and adjustments of Rs.4,080,250 made to the accumulated depreciation.

(c) Sri Lanka Accounting Standard 16

- (i) Depreciation of an asset begins when it is available for use and shall be allocated on a systematic basis over its useful life. However, the Board had followed the policy that assets were not depreciated in the year of purchase and fully depreciated in the year of disposal. As such, provision for depreciation on property plant and equipment purchased for Rs 2,248,561,384 and used in the year under review had not been made.
- (ii) Steps had not been taken even by the end of the year 2016 to revalue and account 2,235 buses, out of the buses belonging to the Board which had been purchased after the year 2005 and fully depreciated and the buses purchased prior to that and still under running condition.



- (iii) The net value of fixed assets amounting to Rs.3,511,335,966 which represented fixed assets taken over from 11 cluster Bus companies and 11 Regional Transport Boards integrated at the time of re-establishment of Sri Lanka Transport Board in the year 2005 had been shown in the statement of financial position without being conducted a physical verification or revaluation. Nevertheless, the fair value of these fixed assets had not been depicted in the financial statements.
- (iv) The value of Land and buildings as at 31 December 2013 in the financial statements was shown as Rs.319,799,319. Contrary to the Accounting standard, their values had not been identified separately and 50 per cent of the total value of lands and buildings amounting to Rs.159,899,000 had been considered as the value of buildings and depreciated at the rate of 2.5 per cent.
- (d) Sri Lanka Accounting Standard 17

In disclosing Lease liability in the financial statements, fair value of such lease assets or the present value of payable lease payments whichever is lower should be disclosed. However, the lease liability at cost and the interest thereon on sum of digit method had been calculated by the Board and shown the lease liability as Rs.835,144,111.

- (ii) The following disclosures had not been made in respect of the leases.
- * A reconciliation between the total of future minimum lease payments at the end of the reporting period and their present value.
 - * The total of future minimum lease payments at the end of the reporting period, and their present value for periods not later than one year, later than one year and not later than five years and later than five years.



(c) Sri Lanka Accounting Standard – 19

The Board had not used the “Projected Unit Credit Method” in respect of making provision for employee gratuity in terms of the standard.

2.2.3 Accounting Deficiencies

The following observations are made.

- (a) Travel passes income receivable amounting to Rs.275,432,614 in respect of passes issued in the year under review had not been brought to accounts as receivable income.
- (b) The value of 11 buses amounting to Rs.38,728,360 received as government grants to the Board during the year under review had been omitted from accounts.
- (c) Depreciation of Rs.756,061 on 3 cabs valued at Rs.4,950,000 which had been purchased in the previous year on credit basis and omitted from accounts had been under stated in the accounts.
- (d) In calculating the manufacturing loss in the year under review, the opening raw material stock of Rs.97,592,416, closing raw material stock of Rs.98,981,347 and the value of closing work in progress of Rs.2,545,655 had not been adjusted, the manufacturing loss had been overstated by Rs.3,934,586.
- (e) Spare parts valued at Rs.66,971,529 supplied to 6 Regional Workshops by two private companies, on cash payment basis by the Head Office had not been brought to accounts by the Head Office.



- (f) Forty nine cheques valued at Rs.3,048,771 received to the Ampara tyre factory from 22 Depots had been dishonoured. Without taking action to eliminate, the value of those cheques from the cash book and showing as receivable from depots or deduct from the income of the Regional Workshops, it had been continuously shown in the Bank Reconciliation Statement.
- (g) In the preparation of the cash book relating to the bank account of Head Office, the balance of Rs.20,164,545 as at 31 December 2012 had been overstated by Rs.30,000,000 when it was shown as the opening balance of the year under review.
- (h) Bank charges, overdraft interest and cheque book charges directly recovered by the Bank under standing orders amounting to Rs.678,447 and a sum of Rs.8,772,390 directly credited to the bank account had been omitted from the accounts.
- (i) As the value of spare parts purchased from 2 companies for depots on the basis of making payments through the Head Office had not been posted to the expenditure account and the creditors accounts of the Head Office a sum of Rs.204,426,310 paid to those companies had been shown in the advance account without being settled. Furthermore, adjustments in respect of 2 cheques valued at Rs.10,000,000 issued to one of these companies but subsequently cancelled had not been made.
- (j) As the adjustments had not been made for the expenditure incurred from the daily income of the Badulla and Monaragala depots, a credit balance of Rs.4,038,128 was shown in the undisposed income account of the financial statements.
- (k) Provision for audit fees amounting to Rs.3,098,066 payable from the year 2005 to the year 2012 had not been made in the accounts.



2.2.4 Dormant Balances

The following observations are made.

- (a) Particulars in respect of debit balances of several unidentified and unreconciled accounts totalling Rs.9,935,375,095 and credit balances totalling Rs.26,054,948,782 brought forward for a long period as a result of lack of proper supervision and weak internal control were not made available for audit. As these balances had been shown under assets and liabilities in the statement of financial position of the year under review, a correct position had not been depicted in the financial statements. Similarly, the credit balance existed as at the end of the previous year had been increased by a sum of Rs.23,784,018 in the current year and a debit balance of Rs.13,548,035 and a credit balance of Rs.5,669,752 had been transferred to this account during the year under review but a formal approval thereon had not been obtained.
- (b) According to the approval granted by the Department of Public Enterprises on 30 July 2002 to write off 66 debit balances totalling Rs.3,232,231,164 and 22 credit balances totalling Rs.2,010,924,185 included in the dormant balances, representing immovable assets and liabilities after carrying out a full examination on those assets and liabilities with the awareness and the approval of the Board of Directors, those assets and liabilities had been written off from books in the year 2012. As a full examination had not been carried out thereon, the approval of the Board of Directors had not been obtained and as such they had been taken back to the books again in the year 2013.

2.2.5 Unexplained Differences

The following observations are made.

- (a) Eventhough the travel passes income of the year under review amounted to Rs.699,411,540 according to the financial statements, it was Rs.706,074,270 according to registers maintained by the operations Divisions. Reasons for the difference of Rs.6,662,730 had not been explained.



- (b) Differences of Rs.22,533,642 and Rs.2,793,817 were observed between the financial statements and the information made available for audit in respect of the receivable and payable amounts on the supply of services to and obtaining the services from the National Transport Medical Institute respectively. Furthermore, reasons for the differences of Rs.27,015,360 and Rs.3,086,283 between the financial statements of the Board and the National Transport Medical Institute respectively had not been explained and the accounts had also not been reconciled since a long period.
- (c) According to the financial statements, employees security deposits and Trust Insurance Security Investment accounts totalled Rs.1,346,092. However, the total of the two savings accounts of the Bank relating thereto amounted to Rs.2,769,316 and as such there was a difference of Rs.1,423,224 between those two accounts which had not been explained.
- (d) According to the financial statement 909 buses, the cost and the accumulated depreciation of which amounted to Rs.936,662,390 and Rs.935,329,390 respectively had been scrapped during the year under review. But according to the information available in the Technical Division, the number of scrapped busses was 963. Accordingly, reasons for not accounting for 54 scrapped busses, the value of which was not identified or explanations therefor were not made available for audit.
- (e) Eventhough the stock balances of spare parts and stationery according to the financial statements of 25 Depots and 3 Regional Officers totalled Rs.158,937,921, it was Rs.141,035,554 according to the schedule and the reasons for the difference of Rs.17,902,367 were not made available.

2.2.6 Suspense Accounts

The debit balance of Rs.17,664,474 in a suspense account brought forward for more than 10 years being changed the balance had not been identified and adjusted appropriately.



2.2.7 Lack of evidence for audit

As the evidence indicated against the following transactions was not made available for audit they could not be satisfactorily vouched or accepted in audit.

Item	Value	Evidence not made available
	Rs.t	
(a) Investments	414,766,630	Confirmation of Balances.
(b) Stock in Regional stores and tyre factories	55,595,432	Stock verification reports, relating to stock.
(c) Stock of Fuel	53,848,518	Stock verification reports as at the end of the year under review relating to 95 Depots and fuel stores.
(d) Debtors	165,395,432	Detailed schedules in respect of balances relating to 128 depots and other institutions.
(e) Other income receivable	236,363,333	Detailed schedules relating to 121 Depots and other institutions.
(f) Creditors	16,017,906,552	Schedules and age analysis.
(g) Employees security deposits	1,346,092	Employees security deposit register.
(i) Bank balance and Bank overdraft	193,698,325	Bank reconciliation statements of 89 bank accounts.
(j) SLTB Provident Fund	1,860,824,837	Particulars of gratuity payments granted from the provident Fund.



2.3 Accounts Receivable and Payable

The following observations are made.

- (a) Conductors shortages and cashiers shortages amounted to Rs.14,896,436 and Rs.36,646,763 respectively. As compared with the previous year, conductors' shortages had decreased by Rs.2,282,363 whereas the cashiers' shortages had increased by Rs.4,793,161. A proper course of action had not been taken to recover such money from officers responsible.
- (b) Action had not been taken to pay the money or to issue fresh cheques in respect of cheques valued at Rs.7,279,940 issued by the Head Office and Depots and cancelled subsequently.
- (c) The balance of Trade and Other debtors due from 128 Depots and Regional Officers as at the end of the year totalled Rs.166,428,634. Fifty per cent of them had been older than 1 to 8 years but the Board had not verified the recoverability of these debts and no provision had been made in respect of doubtful debts.

2.4 Non-compliance with Laws, Rules, Regulations and Management Decisions

The following instances non-compliances were observed.

Reference to Laws, Rules, Regulations etc.	Non-compliance
(a) Sections 11 of the Finance Act No.38 of 1971 and Paragraph 8.2.2 of Public Enterprises Circular No.PED/12 of 02 June 2003.	Although sums of Rs.413,070,433, Rs.7,749,998 and Rs.550,103 had been invested in fixed Deposits, Treasury Bills and Other Deposits respectively, the concurrence of the Minister of Finance and the approval of the Minister in charge of the subject had not been obtained.



(b) Financial Regulations of the Democratic Socialist Republic of Sri Lanka

Financial Regulation 396(d)

Seventy eight cheques valued at Rs.3,893,916 relating to 13 bank accounts issued but remained un presented to the Bank for more than 06 months from the date of issue had not been taken in to revenue and made relevant adjustments in the account.

(c) Paragraph 5.4.4 (iii) of the Procurement Guidelines

The advance of Rs.5,250,915 granted to the contracts for the renovation of phase 1 and 11 of the Kataragama rest room in April 2012 had been 50 per cent of the total contract value and only a sum of Rs.500,000 had recovered from that advance.

3. Financial Review

3.1 Financial Results

According to the financial statements presented, the financial results for the year ended 31 December 2013 had been a deficit of Rs.1,974,484,387 as compared with the deficit of Rs.2,458,341,252 in the preceding year. Accordingly, the deficit for the year under review had decreased by Rs.483,856,865 as compared with that of the preceding year. Though the operating expenses of the Board had increased by Rs.2,089,398,436, increase in passenger transport income and other income by Rs.2,621,150,907 had mainly attributed to the decrease in the above deterioration.

In analysing the financial results for the year under review and the four preceding years the deficit of the Board had gradually increased from the year 2009 to 2012 and the deficit for the year 2013 had decreased as compared with the year 2012. In considering employees remuneration and depreciation on non-current assets the contribution of the Board in the year 2010 had improved as compared with the year



2009. The contribution of Rs.9,745,324,000 in the year 2011 had continuously increased up to Rs.12,709,377,742 in the year 2013.

3.2 Legal cases initiated against the Board or by the Board

The following observations are made.

- (a) The external parties had filed 160 cases against the Board and a sum of Rs.136,819,456 had been claimed as compensations for 64 cases.
- (b) The Board had filed 19 cases against the 19 external parties in respect of accidents caused to buses and the compensation of Rs.5,658,435 had been claimed in respect of 10 cases therefrom.

4. Operating Review

4.1 Performance

Operation of a secured trusted and comfortable passenger transport service to the General Public under a reasonable fare system by a staff dedicated to the service and by maximum utilisation of resources, of the Board in economically balancing is the mission of the Board. The following observations are made in respect of fulfilling this mission.

- (a) According to the annual action plan, it was targeted to increase the overall buses belonged to the Board up to 7,926 and to operate about 6000 daily average buses. Nevertheless, the number of buses belonged to the Board by the end of the year under review was 7,607 and only 4,720 buses thereof had been in running condition. Of that the number of daily average buses operated was 4,373 and as such only 73 per cent of the daily time table requirement of 6000 buses had been operated.
- (b) Although it was planned to run 603,004,472 Km. during the year under review by using the buses in running condition, only 343,691,735 Km had been run due to drivers and conductors vacancies and technical issues.



- (c) Although the income earned from passenger transport during the year under review had been Rs.62.31 per kg, the related operating expenditure had been Rs.76.29 per kg thus incurring an operating loss of Rs.13.98 per kg. As a result, the cost incurred for running buses could not be covered from the income earned from running buses.
- (d) According to the information received from 7 depots belonging to the Kandy Region their performance was as follows.
- (i) Four Depots had received contribution over variable cost and it ranged from Rs.11.23 to Rs.16.25 per kg. However, only one depot had shown a profit: after adjusting the fixed cost, representing Rs.1.64 per kg.
 - (ii) In order to fulfil the time table requirement in 7 Depots belonging to a Region 586 buses were required but only 426 buses in running condition were available, out of which 155 busses had been older than 10 years.
 - (iii) Although it was planned to operate 562 buses in 294 roads relating to 6 Depots, only the average of 370 buses had been operated. Those depots had informed that the buses were not operated in view of the reasons such as non-availability of buses, dearth of drivers and conductors, non-availability of small size buses required for mountainous roads and the dilapidation of mountainous roads etc. As a result of such reasons, 4 depots had abandoned for running buses in 49 roads.
 - (iv) Out of 426 buses in 7 depots belonging to a Region in running condition, emission reports and revenue licences had been obtained only for 66 and 71 buses respectively.
- (e) Although it was planned to purchase 200 buses on lease basis and 250 buses with 54 seats on government grants during the year 2013, only 16 buses had been purchased on lease basis.



- (f) Two main Drivers Training Schools and 2 branches attached thereto relating to the year under review belonging to the Board had continuously sustained losses and the overall loss by the end of the year under review amounted to Rs.15,165,507 thus representing 97 per cent of the total training income.
- (g) Eventhough it was planned to train 553 and 507 persons on heavy vehicles and light vehicles, respectively by Pothuhera, Moratuwa, Nugugoda Drivers Training Schools, only 470 persons and 332 persons could be able to train respectively, during the year under review. Non-availability of sufficient number of buses and the dearth of instructors had been the reason therefor.
- (i) In order to cover up the fixed cost of the Regional Workshops maintained for the repair of buses belonging to the Board, a price, determined in terms of each job is recovered from the depots. As workshops had failed to achieve the targets set to cover up the annual fixed cost, a loss of Rs.162,690,214 had been written off against the income of the year under review.

4.2 Utilisation of Funds

The following observations are made.

- (a) The Accounts Division at Head Office had operated 21 current accounts in the various bank branches with several objectives. Nevertheless, those bank accounts had been operated by exchanging cash between each bank account by incurring expenditure on some other objectives without being spent for the intended objectives.
- (b) A separate current account had been opened with the intention of making payments of instalments for buses purchased on lease basis without delay and to prevent for the utilisation of lease instalments money received from the depots for someother purposes. Nevertheless, contrary to that objective, a sum of Rs.139,180,532 in this account had been transferred to another accounts for someother financial requirements of the Board during the year under review. Eventhough the Board had stated that this was a temporary cash transfer due to financial difficulties existed in the Board, cash so transferred had not been retransferred to that account and as cash had not been collected from the



deposits precisely, 16 lease payments totalling Rs.44,030,000 had been in arrears. As such, the objective of opening of this account could not be achieved.

- (c) A sum of Rs.19,400,000 had been taken from the employees security deposit investment account during the year under review for various payments of the Board and a part of that money had been transferred again to that account. The unsettled amount so obtained from the security deposit investment account at various instances by the Board was Rs.76,388,217.
- (d) As the management had failed to improve the funds of the Board a overdraft interest of Rs.133,943,803 had to be paid in respect of overdraft facilities obtained during the year under review. When it was compared with that of the previous year, it was an increase of 20 per cent.
- (e) A current account had been opened in Union Place Branch of the Peoples's Bank in the name of Sri Lanka Transport Board for making payments for the purchase of spare parts for buses from an Indian Company on duty concession basis and it had been handed over to the Sri Lankan Agent Company. This bank account had been operated that Agency without the sanction of the Accounts Division. The prime documents in this respect were not available in the Accounts Division and such transaction whatsoever had not been included in the accounts of the Board.

4.3 Management Activities

The following observations are made.

- (a) Eventhough money received under the government grants for the reconstruction of buses to be utilised for running after being repaired the buses not in running condition, in view of the financial difficulties of the Board, a sum of Rs.187,807,877 had been spent out of the grant of Rs.433,994,700 received for this project for expenditure not related to the reconstruction of busses.



- (b) Periods between 2 to 5 months had been taken to settle advances totalling Rs.90,084,281 granted in 60 instances from 2 bank accounts and action had not been taken to find reasons therefor and to take necessary action after being verified the reasons.
- (c) All security deposits recoverable from employees should be deposited separately in savings accounts in the name of the chairman on behalf of each employee and it should be refunded with the interest thereon to the respective employee when he leaves the Board. Nevertheless, the security deposits kept by the employees in the Board amounting to Rs.77,341,309 had been deposited in a general deposit account and the interest thereon had been taken by the Board.
- (d) Documents pertaining to the land and buildings valued at Rs.319,799,319 belonged to the Board to establish the ownership thereof were not made available for audit. Eventhough it was stated in the Audit and Management Committee meetings and the replies to audit queries that action would be taken to conduct a physical verification of assets and to update the assets registers action had not been taken even by the end of the year 2016 in that connection.
- (e) Any action whatsoever had not been taken in respect of stock shortages and excesses valued at Rs.3,785,755 and Rs.4,765,050 observed at the stock verification.
- (f) As only one vehicle each was available in the Nugegoda and Moratuwa Drivers Training schools for Light vehicle training, the demand requested for trainings could not be met and as such trainings on the dates of holding practical training for trainees had completely hampered. Hence, more time had to be spent to ten-hour steering training period to be given to a trainee and as a result, increase the number of trainees had been hindered. No action had been taken to control such a situation by the Management.



4.4 Operating Activities

The following observations are made.

- (a) Loan instalments of Rs.80,562,905 recovered from loans granted to employees from the employees fund for employees benefits had been retained in the Board without being credited to that fund.
- (b) Adjustments in respect of a sum of Rs.251,115,777 recovered from the salaries of members of the Board's Provident Fund on loans obtained by keeping their Provident Fund balance as securities had not been made.

4.5 Identified Losses

Sums of Rs.650,368,619 and Rs.4,550,070,053 to be credited to the Provident Fund in the Board and the Employees Provident Fund in the Central Bank of Sri Lanka respectively and the contribution of Rs.59,045,730 to the Employees Trust Fund had not been remitted to the respective funds on due dates. As such, a sum of Rs.69,810,367 to the Employees Provident Fund and Rs.3,561,706 to the Employees Trust Fund had been paid as surcharges during the year under review.

4.6 Resources of the Board given to other government institutions

The following observations are made.

- (a) Contrary to the Paragraph 8.3.9 of the Public Enterprises Circular No.PED/12 of 02 June 2003, forty six employees of the Head Office had been released to the Line Ministry and other 2 government institutions and salaries amounting to Rs.11,400,250, Rs.14,106,278 and Rs.15,117,370 had been paid to them in the years 2011, 2012 and 2013 respectively by the Board. The Board had not taken action to get that money reimbursed.
- (b) Five vehicles obtain on rent basis by the Board in the year under review had been sent to the Ministry of Transport for its use.
- (c) Contrary to the provisions in Chapter XXV of the Establishments Code, a driver of the Board had been released to a party office and a sum of Rs.117,375 had been paid as salaries for the year under review.



4.7 Transactions of Contentious Nature

Hundred and forty three buses costing Rs.97,462,160 had been sent to the "VESCO" for the reconstruction in the year 2002. However, the "VESCO" is not in operational condition by now and as such there is a risk of receiving those buses back to the Board but a sufficient disclosure in that connection had not been made in the accounts.

4.8 Personnel Administration

The following observations are made.

- (a) An organisational chart for the Board, a scheme of recruitment and a promotion scheme and an approved cadre in accordance with paragraph 9 of the Public Enterprises Circular No.PED/12 of 02 June 2003 had not been prepared and got it approved by the Department of Management services.
- (b) Out of the 21 Main Drivers Training Schools and at depot level training schools, 13 retired driving instructors had been recruited to 9 drivers schools on assignment basis by August 2016 and the drivers schools had been registered by using their driving instructor licence. Had those instructors decided to leave the service being aged, there would be a risk of operating drivers schools. As a temporary measure, until the driving instructors are recruited, the Commissioner of Motor Traffic had informed the Chairmen of the Board to train suitable persons from the experienced and capable drivers. Action had not been taken accordingly.

5. Accountability and Good Governance

5.1 Presentation of Financial Statements

In terms of Paragraph 6.5.1 of the Public Enterprises Circular No. PED/12 of 02 June 2003, financial statements for the year under review and the draft annual report should have been submitted to audit within 60 days of the closure of the year of accounts. However, the financial statements had been presented on 29 August 2016, after delay of 2 years and 7 months.



5.2 Corporate Plan

In terms of Paragraph 5.1.1 of the Public Enterprises Circular No.PED/12 of 02 June 2003, a corporate plan for the years 2013 to 2017 should be prepared and copy thereof should be sent to the Auditor General, 15 days before the commencement of the year. Nevertheless, a corporate plan for that period had not been presented.

5.3 Action Plan

In terms of Paragraph 5.1.2 of the Public Enterprises Circular No. PED/12 of 02 June 2003 an action plan should be prepared to be able to achieve the objectives and targets within the planned period by clearly identifying Management's responsibility. Nevertheless, the action plan had been prepared without considering the financial position of the Board and having being included objectives and targets which could not be achieved.

5.4 Procurement Plan

In terms of Paragraph 4.2.1 (a) of the Procurement Guidelines dated 01 March 2006 the Board had not prepared a procurement plan.

5.5 Budgetary Control

In comprising the budgeted and actual income and expenditure, variations ranging from 15 per cent to 2,592 per cent were observed and as such the budget had not been made use of as an effective instrument of management control.

6. Systems and Controls

Weaknesses in Systems and Control observed during the course had been brought to the attention of the Chairman an of the Board from time to time. Special attention is needed in respect of the following areas of control.

<u>Systems and Control</u>	<u>Observations</u>
(a) Fixed Assets Control	(i) Non-maintenance of a register including the details of buses.
	(ii) Not assigning the custody of assets in a protective manner.



- (iii) Weaknesses in internal control in purchasing and accounting of assets.
- (b) Stock Control Not taking action in respect of shortages revealed at the stock verification.
- (c) Accounts receivable and Payable Not taking action to recover receivables and to pay payables.
- (d) Settlement of advances Not taking action to settle advances after the completion of the relevant purpose.
- (e) Employees Security Deposits Non-maintenance of registers for employees security deposits and utilisation of employees security deposit money for Board's expenses.
- (f) Bank Accounts Operation of bank accounts by the Finance Division without requirement.
- (g) Travel Passes Income Non-use of printed invoices with serial numbers for the collection of travel passes income

Sgd./ H.M. GAMINI WIJESINGHE
Auditor General

H.M.Gamini Wijesinghe
Auditor General